

Item No. 12.	Classification: Open	Date: 16 March 2015	Meeting Name: Health and Wellbeing Board
Report title:		Our Healthier South East London	
Wards or groups affected:		Southwark wide	
From:		Andrew Bland, Chief Officer, NHS Southwark Clinical Commissioning Group	

RECOMMENDATIONS

1. The board is requested to:
 - Note the development of the five-year strategy to date and the iterative nature of strategy development
 - Discuss and comment on the development and content of the strategy, the process to date and the next steps set out in the paper

EXECUTIVE SUMMARY

2. The six Clinical Commissioning Groups (CCGs) across south east London, in partnership with NHS England are developing a joint commissioning strategy.
3. The Health and Wellbeing Board has received regular updates on progress and had the opportunity to review and comment on the draft case for change in March 2014.
4. Health outcomes in south east London are not as good as they could be and the longer we leave these problems, the worse they will get. We all need to change what we do and how we do it:
 - Too many people live with preventable ill health or die too early
 - The outcomes from care in our health services vary significantly and high quality care is not available all the time
 - We don't treat people early enough to have the best results
 - People's experience of care is very variable and can be much better
 - Patients tell us that their care is not joined up between different services
 - The money to pay for the NHS is limited and need is continually increasing
 - We all pay for the NHS and we have a responsibility to spend the money wisely

BACKGROUND INFORMATION

5. This more detailed report summarises the progress made on the strategy in the last six months and the next steps.
6. The strategy is being developed in partnership with local authorities, NHS providers, patients, local people and other key stakeholders. Its development is

overseen by a programme board, the Clinical Commissioning Board, comprising the chairs and chief officers of the six Clinical Commissioning Groups with colleagues from NHS England and representation from local authority chief executives, plus Healthwatch and patient and public voices. The Clinical Commissioning Board is in turn supported by a Partnership Group, bringing together local authority chief executives, NHS providers and other partners. Clinical leadership from CCGs, NHS providers and social care/children's services is provided by the Clinical Executive Group and six Clinical Leadership Groups.

7. The strategy complements and builds on local work and has a particular focus on those areas where improvement can only be delivered by collective action or where there is added value from working collectively. It seeks to respond to local needs and aspirations, to improve the health of people in south east London, to reduce health inequalities and to deliver a health care system which is clinically and financially sustainable. It also meets the NHS England requirement that all CCGs develop a commissioning strategy.
8. The strategy is being developed through an iterative process, so this report reflects the progress to date. It sets out the progress in developing a whole system model for south east London and the six priority areas for intervention: community-based care, children, maternity services, cancer, urgent and emergency care and planned care. Each of these priority areas has a Clinical Leadership Group drawn from local NHS organisations, local authorities, Healthwatch and members of the public. This paper describes the current position in relation to the development of whole system outcomes and modelling the impact of the strategy across health and social care. The strategy is broadly consistent with the recommendations of the London Health Commission and the NHS Five Year Forward View, but further work will be undertaken to ensure alignment and to take account of further national and London wide policies as they develop.
9. There is further work required to develop the models in more detail and to engage widely in this, then to consider the implications in practice, again with extensive engagement in each borough and across south east London. Feedback from this engagement and involvement will continue to inform development of the strategy and will be published in a series of regular 'You Said, We Did' reports. Should any significant service changes be proposed as a result of the further development by the clinicians, patients and local people working on the strategy, consultation on these would take place, potentially from the end of 2015. In the meantime, each CCG is continuing to develop its operational plans and local strategies, and the south east London strategy had been tested to ensure consistency and to identify the progress already made towards implementation.

KEY ISSUES FOR CONSIDERATION

10. The board is asked to note the update and to discuss and comment on the development and content of the strategy and process.

Policy implications

11. The strategy addresses issues that require collaboration at a south east London level and will sit alongside the CCG's local borough-based strategy.

Community and equalities impact statement

12. A first equality analysis was carried out in 2014 and a response to this is currently being produced for May and a further analysis, building on the initial analysis will be carried out.

Legal implications

13. Should the proposals that are currently being worked through indicate major service change, a public consultation under section 14Z2 of the Health and Social Care Act 2012 will be carried out in the future.

Financial implications

14. The report includes an update on the financial modelling and the financial implications at a south east London level. The strategy programme is funded jointly by the six south east London CCGs and NHS England.

BACKGROUND PAPERS

Background Papers	Held At	Contact
None		

APPENDICES

No.	Title
Appendix 1	Our Healthier South East London – Summary Pack

AUDIT TRAIL

Lead officer	Andrew Bland, Chief Officer, NHS Southwark Clinical Commissioning Group	
Report Author		
Version	Final	
Dated	5 March 2015	
Key decision?	No	
CONSULTATION WITH OTHER OFFICERS / DIRECTORATES / CABINET MEMBER		
Officer title	Comments sought	Comments included
Director of Legal Services	No	No
Strategic Director of Finance and Corporate Services	No	No
Date final report sent to Constitutional Team		5 March 2015